#### **Download Handouts**





**One CEO volunteer** 



Two employee volunteers



Four more employees

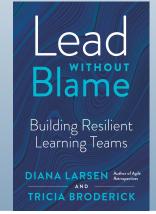


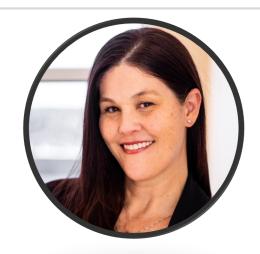
**Diana Larsen** 

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Leadership
Through
Learning





Tricia Broderick tricia-broderick



### **Leadership Goals**



**To Satisfy** 



To Engage



To Retain





To Support



When we need teams to deliver, as leaders, we need to get good at building resilient learning teams.





GROUP

COOPERATION



TEAM

COLLABORATION

Focus on Innovating & Delivering Together



HIGH PERFORMING TEAM

SELF-ORGANIZING

Focus on
Shared
Responsibility
of Satisfying
Outcomes



RESILIENT LEARNING TEAM

AGILITY

Focus on
Shared
Responsibility
of Long
Lasting, High
Value Delivery



Individually, identify where is your "team"?



In groups, discuss what might be holding the team back from evolving?

### No Single Leadership Checklist





**Conduct Appreciative Inquiry Interviews** 



As a table, determine one or two keywords that highlight the value of learning

# The Value of Learning



### **Learning Inhibitors**

Learning takes time

Learning has baggage

Learning means change

Learning means unknowns

Learning admits failure



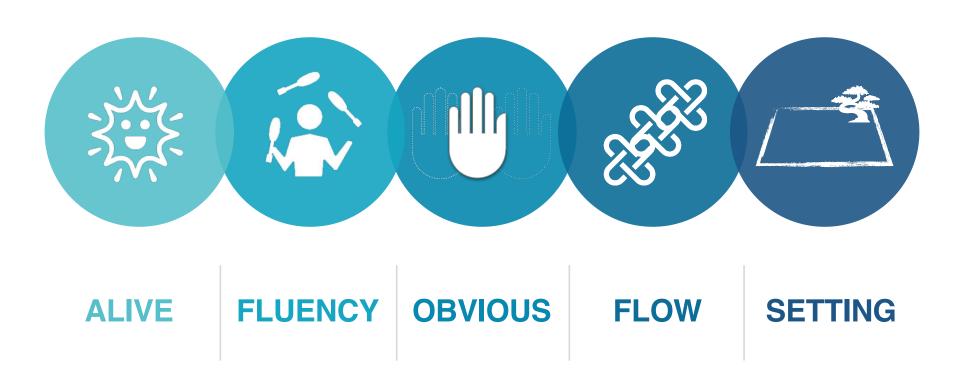
Which apply for you?



Which inhibitors are present in your environments?



### Five Rules for Accelerated Learning



### ALIVE

#### to generate energy

Lasting learning comes from full engagement and a sense of urgency by appealing to human senses and relationships.

## FLUENCY

### to gain internalized experience

Learners perform and practice skills, even haltingly or awkwardly.

This is doing it for real.

### to maintain learning momentum



Remove all "noise" from learning design and setting.

Target clear intentions and amplify clarity.

### FLOW

#### to increase skill

Start with basics and build on the skills in a coherent sequence.

Targeting next steps for continuous learning.

### to foster a learning environment



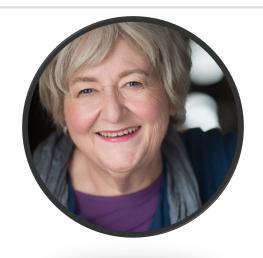
Provide an environment that enhances and supports the other four rules of accelerated learning.



In groups, enhance the retrospective design with 3 to 5 ideas based on the five rules.

The Value of Leadership Through Learning





**Diana Larsen** 

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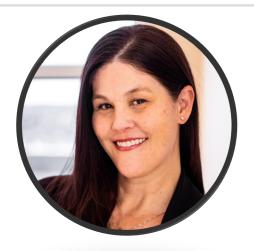


Building Resilient Learning Teams

DIANA LARSEN Author of Agil Retrospectives

AND

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