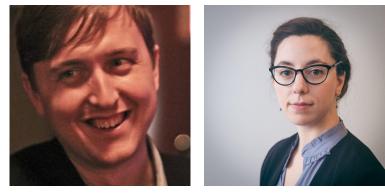
AGILE 2022



Who are we?



Jessica Peck

Data Scientist, Search Relevance Team Zocdoc

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Principal Product Manager Adobe



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VP in News Modeling Two Sigma

Kevin Clark

Product Management and Delivery Lead VMware Tanzu Labs This presentation has been formatted to fit your conference.

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"We have the data."

This is a lie.

What they mean: "Calmdown"

What you should do: "Freak out"





We have the data. Who is "we"?

Your laptop? Your team? Your company? A different company? The government? A different government?

Show me a row...

...And the schema

...And the types

1		
/	1	
4		2

Posted by u/RevolutionaryStrider 8 months ago 🧧 🝥 🕝 🕃 🍔

105 Comments A Share Share Share Hide

^{2.7k} Optimist: The glass is half full Pessimist: The glass is half Optimist: The glass is half full Pessimist: The glass is half

Report

98% Upvoted

Excel: The	e glass	is January	2nd
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How to handle a "we" problem:

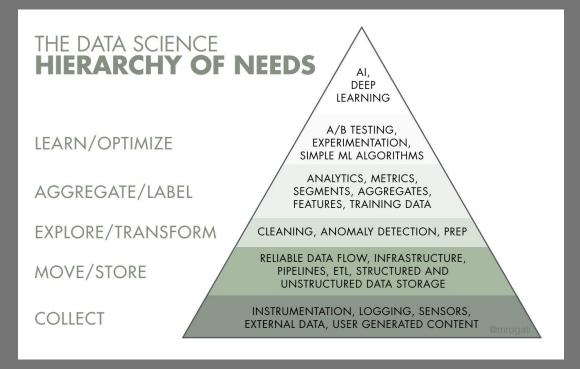
Ask Who is "we"? Ask it a *lot*.

If someone claims to be a "we," ask them to show you a row.

Remember: you are going on a quest.

Don't "start" the project until YOU have the data.

"Have" can mean a lot of things



Created by Monica Rogati

"You can't get there from here"



Can I have it to *use* or just to *look at*?

PII, GDPR, HIPAA: Three acronyms in increasing order of length and also peril

Good News: Less data can mean MORE money

When to mash the lawyer button

How to talk to lawyers

They work for you

You don't have to do everything they suggest

Sometimes if you don't you will go to jail tho

That's why you talk to the lawyers

How to handle a "have" problem:

Prototype as you go - build vertical slices to find problems

Talk to the experts – technical, legal, business – and share what they tell you

Turn "I can't do X" into "I found a bug/blocker"

What data isn't

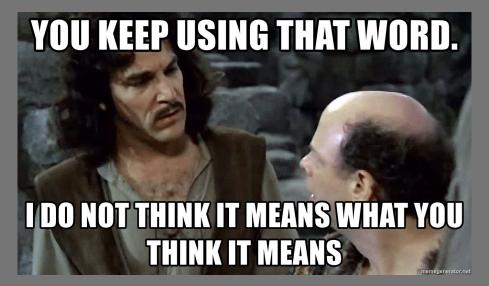


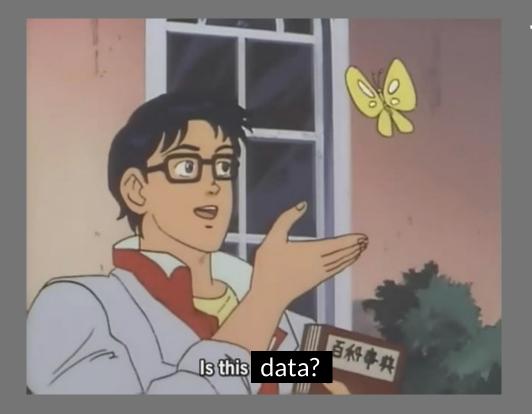
This is not data. This is a bus.



"Just Put Some Charts & Graphs In"

Data-Adjacent Decision Making





That's not data, that's...

- ...window dressing for your slide deck.
- ...qualitative user research.
- ...a statistic.
- ...test cases.
- …that graph that's been going around.
- …a pile of pdfs. Maybe with 1,000 hours of work it will grow up to be data.

Should that be data?

For	m 990	Return of Organization Exempt From Income Tax		
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Remember "Show me a row"?

How to recognize data from a long way away:

- It has rows
- It might have columns
- It might have values
- It is stored in a format
- Hope to god it's machine readable

It is probably really awkward in:

- Size
- Access method
- Type/Encoding

How to handle a "data" problem

When people don't want data, don't give them data.

Check if you actually need that data at all!

Show me a row is magic! If they can't do it, they probably don't have any data.

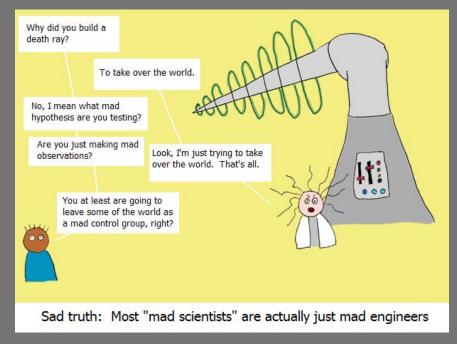
Plan for friction

Maybe more than one row: The importance of scrolling down

Users lie to you (and only sometimes on purpose)

Be kind to your anthropomorphized search algorithm

Observation Hypothesis Experiment



<u>Cowbirds in Love #46</u> by Sanjay Kulkaček

Jess's A∕B Testing Rant™

1. Didn't log 2. Didn't plan 3. Didn't wait 4. Changed your mind

Unpopular Opinion: Don't Always A/B Test

How to handle a "the" problem

Use your spidey sense. Something seems off? Trend doesn't make sense? Dig in.

Let's try SCIENCE! Science takes time. Science is uncertain. Log your hypotheses before you start!

Write down the ideal data you wish you had before you take stock of what exists.

Plug everything in before you turn it on.

Who has it? We Have What can I do with it? What does it show? The Is it actually data? Data

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Victoria nece@adobe.com adobe.com/careers.html

Obligatory cow image

Thank you!

This is not a lie.