

Agile 2023

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Caitlin Walker PhD

Clean questions: what are they and why should the Agile world care?



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From



contempt

To



curiosity

fixed mindset

prejudice

fragility

compulsion

extrinsic motivation

cause-effect thinking



contempt

drama

blame

withdrawal of goodwill

wasted energy

missed opportunities

dissatisfaction

people feel unsafe, disconnected & limited

growth mindset
open to Learning
anti-fragility
invitation
systems thinking
bridge-building



responsibility
intrinsic motivation
connection
resilience
respect
greater bandwidth

curiosity

people feel safer, more connected and freer



How do you move ...

From



contempt

To



curiosity

... by training your attention

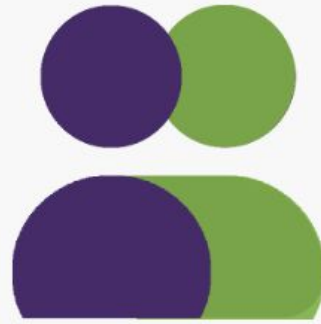


- The state of your attention determines
- the quality of the questions you ask
 - and the quality of the other person's response
 - and thereby, the quality of the interactions between people.

Clean Questions foster the qualities of:



Safety



Belonging



Freedom

Clean Questions

Where /
whereabouts ... ?

location

What kind of
... is that?

attributes

Is there anything
else about ... ?

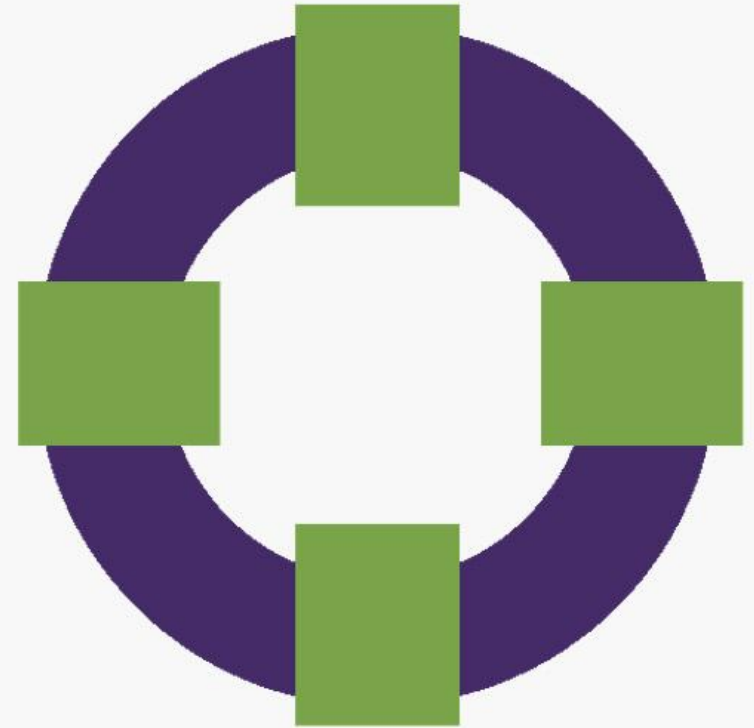
That's ... like what?

metaphor

Safety

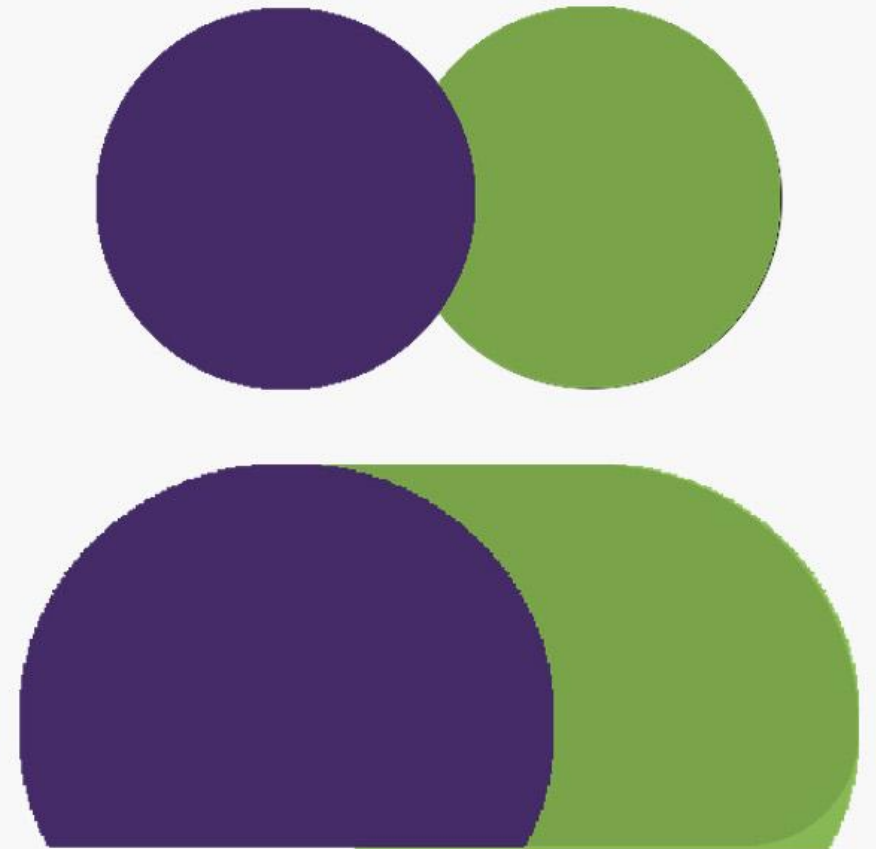
Clean Language questions
protect the *other person* from
your contempt, prejudice and
fragility.

And they protect *you* from
believing everything you think.



Belonging

Paying high quality attention to the words the other person says, accepting them and their experience says, 'You matter to me.'



Freedom

The other person can answer in a way that suits their system – not yours – which creates freedom for them to be themselves.





What kind of ... is that?

Is there anything else about ... ?

Where / whereabouts is ... ?

That's ... like what?

Exercise:

Safety at work, for you, is like what?

Write your answer and then underline a couple of words that stand out for you.

Ask one of the questions to the left about each word.

Compare and contrast answers with colleagues.

What kind of ... is that?

Is there anything else about ... ?

Where / whereabouts is ... ?

That's ... like what?

Exercise:

Belonging at work, for you, is like what?

Write your answer and then underline a couple of words that stand out for you.

Ask one of the questions to the left about each word.

Compare and contrast answers with colleagues.

What kind of ... is that?

Is there anything else about ... ?

Where / whereabouts is ... ?

That's ... like what?

Exercise:

Freedom at work, for you, is like what?

Write your answer and then underline a couple of words that stand out for you.

Ask one of the questions to the left about each word.

Compare and contrast answers with colleagues.

What kind of ... is that?

Is there anything else about ... ?

Where / whereabouts is ... ?

That's ... like what?

From micro to macro changes

Clean Questions, by themselves, are micro-interactions that change the quality of attention to increase safety and belonging and freedom of thought.

Increasing the number of these micro-interactions then leads to macro shifts in attention and attitude.

These shifts foster the conditions that support Agile mindsets and Agile transformations.

Then what happens?

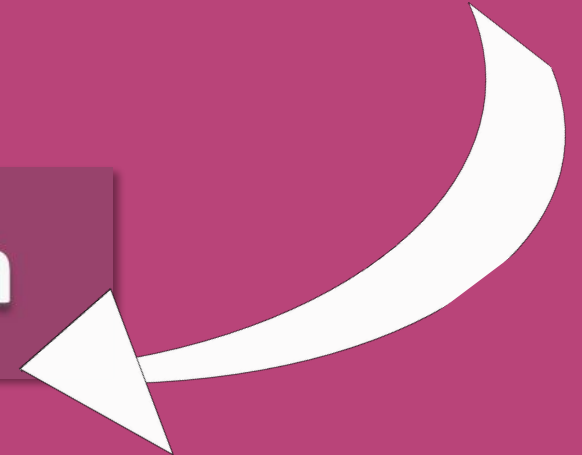
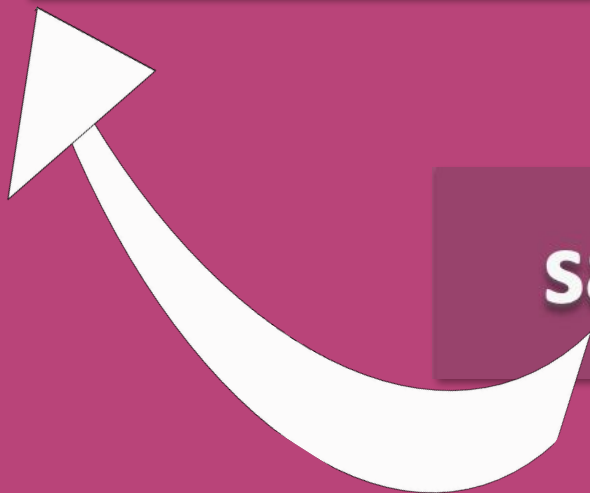
collaboration
resourcefulness
engagement
teamwork
synergy
open to change



**inspiring
capability**

creativity
flexibility
proactivity
leadership
**actively seeking
different perspectives**
excellence

safety, belonging & freedom





CONTEMPT



CURIOSITY

By decreasing Contempt and increasing Curiosity...



INSPIRING CAPABILITY

... you can inspire capability in hearts, minds and actions



SAFETY



BELONGING



FREEDOM

.... one clean question at a time



DECREASE
CONTEMPT



INCREASE
CURIOSITY



INSPIRE
CAPABILITY

Systemic Modelling is an approach developed to create the conditions for groups to collaborate using clean questions.

To find out more about using clean questions, Clean Set Up, Clean Feedback, coding-in-the-moment and Clean

Language interviewing: visit

www.cleanlearning.co.uk



Out beyond ideas of
wrongdoing and rightdoing,
There is a field.
I'll meet you there.

Rumi





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